

Code: ME6T5

**III B.Tech - II Semester – Regular Examinations – May 2015**

**INDUSTRIAL ENGINEERING & MANAGEMENT  
(MECHANICAL ENGINEERING)**

Duration: 3 hours

Marks: 5x14=70

Answer any FIVE questions. All questions carry equal marks

**Tables/Codes: Normal distribution tables should be supplied.**

1. a) Compare the assumptions of theory 'X' and theory 'Y' about the employees. 7 M
- b) Briefly explain Maslow's need hierarchy theory. 7 M
2. a) What are the advantages and draw backs of line organization? State its applicability. 7 M
- b) Briefly explain the purpose of departmentation & decentralization 7 M
3. What is leadership? Briefly explain different leadership styles by stating their advantages & disadvantages. 14 M

4. a) Mention and explain various factors you consider in selecting a location for starting a new industry. 7 M
- b) What is meant by Plant Layout? What are the objectives of good plant layout? 7 M
5. a) What is method study? List out various charts associated with it and briefly explain any one type. 6 M
- b) What are therbligs? When are they used? What are the advantages of micro-motion study? 8 M
6. a) Explain various steps involved in time study. 6 M
- b) Briefly explain various performance ratings 8 M
7. The activity details along with time estimates and precedence relationships are given below. 14 M

Activity	A	B	C	D	E	F	G	H	I
Optimistic time	2	2	4	2	2	3	2	5	3
Most likely time	2	5	4	2	5	6	5	8	6
Pessimistic time	8	8	10	2	14	15	8	11	15

Activities A, B and C can start simultaneously. Activity D follows activity A while E follows B. Activity D and E are followed by activity G while F is dependent on C, H depends on D and E, while I depends on F and G.

- i) Construct the network
- ii) Find the expected duration and variance of each activity
- iii) Calculate the slack for each event
- iv) What is the critical path and expected project duration?
- v) If the project due date is 28days, what is the probability of not meeting the due date?
- vi) What should be the project duration for the probability of completion of 95%?

8. a) With the aid of a neat line diagram explain the OC curve.

7 M

b) Briefly explain how the TQM model benefits the organization.

7 M